

Annex A - Split of Ministerial Responsibilities

Cabinet Secretary for Net Zero, Energy and Transport	Minister for Environment, Biodiversity and Land Reform	Minister for Transport
Michael Matheson	Mairi McAllan	Graeme Dey
<ul style="list-style-type: none"> • Cross government co-ordination of Net Zero policy • Climate crisis and environmental protection • COP26 delivery • Sustainable development • Circular Economy, including implementation of the Deposit Return Scheme • Cross government co-ordination of Infrastructure (policy, investment, & Commission) • Cross government delivery of 20 minute neighbourhoods • Renewable energy industries • Energy and energy consents • Energy efficiency • National public energy agency • Heating and Domestic Energy transformation • Heat networks • Fuel Poverty • Physical and marine environment • Flood prevention & coastal erosion • Scottish Environmental Protection Agency • NatureScot • Zero Waste Scotland • Water quality and Scottish Water • Strategic Transport Projects Review 	<ul style="list-style-type: none"> • Land Reform & Land Use • Biodiversity • Royal Botanic Garden • Environmental Quality • Natural Resources, Peatland and Flooding • Scottish Land Commission • Hydro Nation • Drinking Water Quality Regulator • Private Water • Forestry & Woodlands • Forestry and Land Scotland • Scottish Forestry • EU Support and Related Services • Forest Research (Cross Border Services) • Environmental and climate justice • Crown Estate Scotland • Marine planning • National Parks and natural heritage • Plant Health • GM 	<ul style="list-style-type: none"> • Public transport • Decarbonising public transport • Active travel • Ferry Services – inc. CMAL • Low carbon transport and infrastructure • Roads and road safety • Motorways and Trunk Roads • Future Transport Funds • Transport Information • Scottish Canals • Freight Industry • Islands Connectivity Plan • Maritime Policy including ports and canals • Aviation & Air Services (including HIAL) • Forth & Tay Bridge Authorities • Transport & Travel strategy • Rail Services • Concessionary Fares and Bus Services • Veterans

Annex A - Split of Ministerial Responsibilities

Cabinet Secretary for Rural Affairs and Islands

(Supported Min for Biodiversity when required)

Mairi Gougeon

- Cross government co-ordination on islands
- Islands Bond
- Carbon Neutral Islands
- Food and drink supply chain
- Scottish Food Agency
- Agriculture
- Fisheries and aquaculture
- Marine Scotland
- Animal welfare
- Crofting

Annex B - Further detail on specific responsibilities

Responsibility	Description	Ministerial Lead	Lead SG Director
Flood prevention & coastal erosion	Ensuring that the overall level of flood risk across Scotland is reduced, and communities are better prepared for and more resilient during flood events and that communities and assets are resilient to coastal changes today and can adapt to future sea level rise.	Minister for Environment, Biodiversity and Land Reform	Kevin Quinlan, Director of Environment and Forestry
Flooding	As above.	Cabinet Secretary is listed at Annex A and will have oversight but the Minister for Environment, Biodiversity and Land Reform leads.	Kevin Quinlan, Director of Environment and Forestry
Natural resources and peatland	Restoring degraded peatland is a key plank of Scotland's response to the linked twin crises of the climate emergency and biodiversity loss. Scottish Government has committed in the Climate Change Plan (update) to restoring 250,000 hectares of degraded peatland by 2030, with an annual target of 20,000 ha, reflecting recommendations from the Climate Change Committee.	Minister for Environment, Biodiversity and Land Reform	Kevin Quinlan, Director of Environment and Forestry
Physical and marine environment	Implementation of the UK marine strategy to progress towards achieving Good Environmental Status including action to protect biodiversity such as Marine Protected Areas, and action to address pressures such as marine litter; and implementation of international obligations that relate to the marine environment such as the OSPAR convention.	Cabinet Secretary for Net Zero, Energy and Transport	Annabel Turpie, Director, Marine Scotland
Marine planning	Our Marine Planning system integrates plans and policies at international, national, regional and sectoral levels.	Minister for Environment, Biodiversity and Land Reform	Annabel Turpie, Director, Marine Scotland
NatureScot	Cabinet Secretary is ultimately accountable to the Scottish Parliament for the activities and use of resources of NatureScot. The Cabinet Secretary is not however responsible for day-to-day	Cabinet Secretary for Net Zero, Energy and Transport	Kevin Quinlan, Director of Environment and Forestry

Annex B - Further detail on specific responsibilities

Responsibility	Description	Ministerial Lead	Lead SG Director
	operational matters which are the responsibility of the respective Board and executive team.		
Environmental policy	Including system-wide arrangements on environmental principles and governance.	Minister for Environment, Biodiversity and Land Reform	Kevin Quinlan, Director of Environment and Forestry
Sustainable development	For further discussion		
National parks and natural heritage [^]	Minister is ultimately accountable to the Scottish Parliament for the activities and use of resources of Cairngorms National Park Authority and Loch Lomond & Trossachs National Park Authority. The Minister is not however responsible for day-to-day operational matters which are the responsibility of the respective Board and executive team.	Minister for Environment, Biodiversity and Land Reform	Kevin Quinlan, Director of Environment and Forestry
Biodiversity	Delivery of a new strategy, COP26 and COP15 engagement and delivery of key biodiversity policy and resource commitments.	Cabinet Secretary will maintain oversight but the Minister leads on key policy areas	Kevin Quinlan, Director of Environment and Forestry
Scottish Environment Protection Agency	The Cabinet Secretary is ultimately accountable for the activities and use of resources of SEPA. The Cabinet Secretary is not however responsible for day-to-day operational matters which are the responsibility of the respective Board and executive team.	Cabinet Secretary for Net Zero, Energy and Transport	Kevin Quinlan, Director of Environment and Forestry
Environmental quality	Protection and improvements of our water environment; protection and improvement of our air quality; development and implementation of a regulatory regime for chemicals following EU Exit, and the management of radioactive substances and nuclear decommissioning.	Minister for Environment, Biodiversity and Land Reform	Kevin Quinlan, Director of Environment and Forestry
Scottish Water	The Cabinet Secretary is ultimately accountable to the Scottish Parliament for the activities and use of resources of Scottish Water, in line with Ministers' objectives and principles of charging. The Cabinet Secretary is not however responsible for day-to-day operational matters which are the responsibility of the respective Board and executive leadership team.	Cabinet Secretary for Net Zero, Energy and Transport	Kersti Berge, Director of Energy and Climate Change

Annex B - Further detail on specific responsibilities

Responsibility	Description	Ministerial Lead	Lead SG Director
Water Quality	The quality of drinking water supplied by Scottish Water and private water supplies across Scotland plus associated legislation.	Cabinet Secretary for Net Zero, Energy and Transport	Kersti Berge, Director of Energy and Climate Change

^ Natural heritage is no longer used as an organising theme following SNH becoming NatureScot. We talk of biodiversity/nature instead.